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10	COUNTY OF I	LOS ANGELES
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20	THE PEOPLE OF THE STATE OF	Case No. 21STCV01309
21	CALIFORNIA, EX. REL. XAVIER	
22	BECERRA, ATTORNEY GENERAL OF	[PROPOSED] STIPULATED
22	THE STATE OF CALIFORNIA,	JUDGMENT FOR DEFENDANT COUNTY OF LOS ANGELES
23	Plaintiff,	COUNT OF EOSTINGEES
2.4		Dept.: 38
24	v.	Judge: Maureen Duffy-Lewis
25		
	COUNTY OF LOS ANGELES AND LOS	
26	ANGELES COUNTY OFFICE OF	
27	EDUCATION,	
	Defendants.	
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- 1. The People of the State of California (People), by and through the Attorney General, and the County of Los Angeles and its Probation Department (Probation), Department of Mental Health (DMH), and Department of Health Services (DHS) (collectively, the County or Defendant), (collectively the Parties) share a mutual interest in treating all youth under the care and supervision of the Probation Department with respect and upholding their statutory and constitutional rights.
- 2. The Attorney General acknowledges that the County has made significant efforts to decrease the use of Juvenile Halls, including the closure of the Los Padrinos Juvenile Hall in 2019, and has passed several resolutions committing to juvenile justice reform. This Judgment is intended to ensure and sustain systemic improvements designed to protect youth, promote public safety, improve confidence in the County's juvenile justice system, and lead to measurable, positive outcomes for justice-involved youth.
- 3. The Parties recognize that the County is committed to improving conditions in the Juvenile Halls. Consistent with statutory and constitutional standards, the County will maintain safe and secure conditions for youth.
- 4. The Parties, having stipulated to the proposed entry of this Judgment by the Court without the taking of proof and without trial or adjudication of any fact or law, without this Judgment constituting evidence of or admission by the County regarding any issue of law or fact alleged in the People's Complaint for Injunctive Relief (Complaint) on file or any of the allegations or conclusions set forth herein, and without the County admitting any liability or conceding that it has failed to satisfy legal requirements with respect to the areas identified in the Judgment, and with all Parties having waived their right to appeal, and the Court having considered the matter and good cause appearing,

IT IS HEREBY ORDERED, ADJUDGED, AND DECREED THAT:

5. This Court has jurisdiction over the allegations and subject matter of the People's Complaint filed in this action and the Parties to this action; venue is proper in this county; and this Court has jurisdiction to enter this Judgment against the County.

1	6.	The County is permanently enjoined from violating any law or regulation,	
2	including, but not limited to, Title 15 of the California Code of Regulations sections 1300 et seq.		
3	and the causes of action alleged in the People's Complaint, at the County's Juvenile Halls, and		
4	any successors and assigns of such Juvenile Halls, as defined in Paragraph 61 of this Judgment.		
5	During the compliance period of this Judgment, the County will carry out the terms of the		
6	following substantive provisions and provide sufficient resources and staffing necessary to fulfill		
7	the terms of the Judgment.		
8	II. DETA	AILED PLAN AND FOCUS AREAS	
9	7.	The County will implement a Detailed Plan as required by this Judgment. All of	
10	the provisions	s of the Detailed Plan are incorporated into this Judgment by reference, and within	
11	this Court's jurisdiction to take any actions consistent with Paragraph 68 of the Stipulated		
12	Judgment. The Detailed Plan will include a reasonable timeframe for completing the terms of		
13	each substantive provision, responsible person(s), outcome metrics, quality assurance and		
14	sustainability measures, and performance indicators for each of the following 12 objectives		
15	identified and discussed in detail below:		
16	(a)	Homelike Environment and Operations	
17	(b)	Technology and Data Management	
18	(c)	Use of Force and Youth Safety	
19	(d)	Trauma-Informed and Positive Behavior Approaches	
20	(e)	Room Confinement	
21	(f)	Basic Living Needs and Juvenile Hall Conditions	
22	(g)	Programming, Recreation, Exercise, Religious Services, Visitation, and	
23		Telephone Calls	
24	(h)	Mental Health, Medical Care, and Treatment Plans	
25	(i)	Education, Transition, and After-Care	
26	(j)	Staffing, Hiring, and Training	
27	(k)	Oversight and Grievance Systems	
28	(1)	Compensatory Services for Youth	

1	III.	III. DEFINITIONS		
2		8.	For the purposes of this Judgment and the Detailed Plan, the following definitions	
3	apply:			
4		(a)	"Attorney General" refers to the Attorney General of the California Department of	
5			Justice and includes attorneys and agents of the Office of the Attorney General.	
6		(b)	"Beneficiary" is defined as a youth who was detained at the Juvenile Halls from	
7			January 1, 2018 through the date of this Judgment's execution and determined,	
8			according to the formula recommended by the Education Subject Matter Expert, to	
9			be entitled to compensatory education services.	
10		(c)	"Behavioral Health" is the scientific study of emotions, behaviors and biology	
11			relating to a person's mental well-being that includes mental health and substance	
12			abuse.	
13		(d)	"Compensatory education services" is defined as educational hours to which a	
14			youth is entitled, based on educational instruction not provided to a youth while	
15			detained at the Juvenile Hall, according to the formula developed by the Education	
16			Subject Matter Expert.	
17		(e)	"The County" refers to the County of Los Angeles, the Los Angeles County	
18			Probation Department (Probation), the Los Angeles County Department of Health	
19			Services (DHS), the Los Angeles County Department of Mental Health (DMH),	
20			and the agents and employees of the Probation Department, DHS, and DMH.	
21		(f)	"Department of Mental Health" (DMH) refers to the Los Angeles County	
22			Department of Mental Health, which is responsible for providing care for the	
23			behavioral health needs of youth in the Juvenile Halls.	
24		(g)	"Department of Health Services" (DHS) refers to the Los Angeles County	
25			Department of Health Services, which is responsible for providing care for the	
26			medical needs of the youth in the Juvenile Halls.	
27		(h)	"Effective Date" means the date the Court enters the signed Judgment as an order	
28			of the Court.	

- (c) Assess the space needed to provide required programming and therapeutic services, including space for confidential individual and group behavioral health counseling and crisis intervention services, and develop and implement a plan to provide adequate space;
- (d) Evaluate, and revise, if determined by the Monitor, Probation's procedures at intake related to Probation's decision-making as to whether to exercise its discretion to detain youth, which will include a validated risk assessment tool with appropriate procedures to address over-detention of youth; and
- (e) Implement weekly Unit meetings coordinated by Unit supervisors for each Unit that consist of frontline staff, clinical personnel, and education staff, when available, to discuss youth needs and treatment.

V. TECHNOLOGY AND DATA MANAGEMENT

- 10. Within the timeframe set forth in the Detailed Plan, and as further described in the Detailed Plan, the County will maintain, and revise as needed, an electronic information technology and data management system or systems (hereinafter Electronic System(s)) to facilitate the data collection and analysis, real-time reporting, and analytical outputs required to demonstrate compliance with this Judgment.
- 11. The County will create and maintain procedures to ensure the tracking and accuracy of data to meet the monitoring requirements herein, as well as maintain a process to assess and review the data collected.

VI. USE OF FORCE AND YOUTH SAFETY

12. Within the timeframe set forth in the Detailed Plan, and as further described in the Detailed Plan, each Unit in the Juvenile Halls will maintain a functioning cold water shower for the purposes of decontamination after the use of Oleoresin Capsicum (OC) spray. The Monitor will confirm such during his or her first visit and on an ongoing basis while OC spray is utilized. The County will maintain eyewash stations in the event of a temporarily non-functioning cold water shower.

- Detailed Plan, the County will: (a) provide and maintain sufficient DMH and Probation staff necessary to comply with this Judgment and to maintain the safety of youth in the Juvenile Halls; (b) train Probation staff assigned to the Juvenile Halls who are authorized to use force, as well as those assigned to review use of force incidents, which will include de-escalation techniques with respect to all uses of force and alternatives to the use of OC spray; and (c) train DMH and DHS staff with respect to timely reporting of suspected child abuse as required by law.
- 14. In accordance with the Board of Supervisors' Motion unanimously approved on February 19, 2019, the County is in the process of implementing a policy to eliminate the use of OC spray in juvenile facilities, including Juvenile Halls. Within the timeframe set forth in the Detailed Plan, and as further described in the Detailed Plan, and until OC spray is eliminated by the County for use in Juvenile Halls, the County will maintain a process and procedure to: (a) document whether decontamination after the use of OC spray is in compliance with State law and current Probation policy; (b) monitor and review weekly use of OC spray and engage in continuous improvement efforts; and (c) identify any needs for training and support to Probation staff and provide the same, if identified. While this Judgment remains in effect, the County will inform the Attorney General at least six days prior to any Board consideration to reverse its February 19, 2019 decision to phase out the use of OC spray in its Juvenile Halls.
- 15. Within the timeframe set forth in the Detailed Plan, and as further described in the Detailed Plan, the County will ensure that all use of force incidents are accurately reported and documented, and that all uses of force not accepted by Internal Affairs for review are timely reviewed by FIRST for compliance with State law and Probation policy.
- 16. Within the timeframe set forth in the Detailed Plan, and as further described in the Detailed Plan, the County will: (a) improve the system to ensure regular review of policies regarding use of force, including, as needed, timely revision, approval, and implementation of revised policies; (b) review and revise elements of the data gathering and reporting processes regarding use of force, as determined to be necessary by the Monitor after review, to ensure accuracy, completeness, and integrity of data gathered; (c) establish deadlines and a plan to install

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video cameras throughout the Juvenile Halls, with exceptions to preserve youth and staff privacy (e.g. bathrooms); and (d) regularly monitor whether cameras provide sufficient coverage, are operational and in use, and whether recordings are being reviewed by Probation supervisors.

- 17. OIG will review compliance with Probation's use of force policy in the Juvenile Halls, including by conducting a random review of a representative sample of use of force incidents and assessing whether cameras provide sufficient coverage, are operational and in use, and whether recordings are being properly used in relation to use of force incidents, and report its general findings two times a year, in a public written report to the Board of Supervisors, copied to the Monitor during the term of this Judgment, to evaluate Probation's decision-making and oversight processes.
- 18. The County will provide to the Monitor and the Attorney General Probation's policies, procedures, and directives pertaining to use of force, including the use of physical and mechanical restraints that reflect compliance with law. The policies will be revised, as needed, to: (a) require de-escalation prior to the use of force unless immediate use of force is necessary to respond to a situation or circumstance that constitutes an imminent threat to facility security or the safety of persons; (b) require that staff use the least restrictive techniques necessary to control the situation and restore order; (c) limit use of force for youth with disabilities; (d) prohibit the use of prone restraints and limit the use of supine restraints on pregnant youth; (e) prohibit use of force in response solely to suicidal ideation; (f) limit the use of force to the minimum necessary to prevent self-harming behavior; (g) prohibit the use of force for youth who do not present a risk to the safety and security of himself or herself, youth, staff, or others, or physical destruction to the Juvenile Hall(s); (h) maintain consequences for Probation staff, up to and including termination, for substantiated out-of-policy use of force cases, fraudulent reporting, or failure to cooperate with an investigation; (i) strengthen the anti-retaliation policy related to reporting of use of force incidents to include required training on the prohibitions and consequences for staff and youth, measures designed to ensure reliability of the complaint investigation process, and assignment of a Bureau Chief to address the need for interim protections for those who report, such as Unit changes, safety plan updates, and protection orders; (i) ensure effective training regarding

VIII. ROOM CONFINEMENT

20. Within the timeframe set forth in the Detailed Plan, and as further described in the
Detailed Plan, the County will review, revise, approve, and implement its policy related to Room
Confinement in the Juvenile Halls pursuant to the law. (See Welf. & Inst. Code, § 208.3; Cal.
Code Regs., tit. 15, § 1354.5). The policy will include the means to maintain and improve
documentation related to and monitoring of youth who are placed in Room Confinement with the
following required metrics: (1) time in room per youth, including the date and time the youth was
first placed in Room Confinement and the date and time the youth was released; (2) reasons for
placement and basis for extension of Room Confinement beyond four hours, if applicable; (3) the
date and time Probation staff consulted with mental health or medical staff, if applicable; and (4)
review by a Juvenile Hall Superintendent or their designee, including any required authorizations.
The policy will also require: (1) an individualized plan to reintegrate youth held more than four
hours into the general population as required by Welfare and Institutions Code section 208.3,
subdivision (d)(2); and (2) the provision of programming, recreation, exercise, religious services,
and education as required by law, except as specified in California Code of Regulations, title 15,
sections 1370 and 1371, and documentation of the same. The Detailed Plan will include
mechanisms for providing prompt notice to the Juvenile Hall Superintendent of instances of
Room Confinement that do not comply with the requirements of Welfare and Institutions Code
section 208.3 and for developing and implementing subsequent remedial measures in response to
such instances. Aggregate data and any necessary subsequent remedial measures will be
reviewed on a quarterly basis by the OIG.

IX. BASIC LIVING NEEDS AND JUVENILE HALL CONDITIONS

21. Within the timeframe set forth in the Detailed Plan, and as further described in the Detailed Plan, the County will make necessary revisions to its policies and practices to ensure youth are provided with the following, in compliance with California Code of Regulations, title 15: (1) adequate bedding, including access to additional blankets upon request; (2) regular and prompt access to drinking water and the toilet during both daytime hours and the hours that youth are confined to their room for the purpose of sleeping; (3) personal hygiene items that are

culturally appropriate, and clean, reasonably fitted clothing; (4) full nutrition and adequate portion size as discussed in California Code of Regulations, title 15, sections 1460 and 1463, including a variety of foods considering the cultural and ethnic makeup of the facility, snacks available between meals, and alternative options available at meals; and (5) clean and sanitary living conditions.

- 22. Within the timeframe set forth in the Detailed Plan, and as further described in the Detailed Plan, the County will:
 - (a) Use OIG's Prison Rape Elimination Act (PREA) certified auditors to monitor compliance on the following: (i) Ensuring that privacy curtains are properly installed and consistently maintained in the bathrooms of all Units; and (ii) Ensuring that staff of the opposite gender announce their presence when entering a housing Unit; and
 - (b) Provide to the Monitor and Attorney General for comment any reports developed by Just Detention International or public reports provided to the Board of Supervisors by the County regarding implementation of steps necessary to prevent sexual assault, sexual harassment, and sexual abuse, including voyeurism as defined in California Code of Regulations, title 15, section 1302.
- 23. Within 180 calendar days of the effective date of this Judgment, the County will provide a report or reports to the Monitor and the Attorney General for review demonstrating that the Juvenile Halls meet fire and safety codes, and have properly functioning temperature controls, lighting, and ventilation and identifying any areas of deficiency and where improvements will be implemented. In addition, the County will provide an enhanced evacuation and evacuation-related transportation plan. Unless a shorter time frame for correction is required by law, within 180 calendar days of the issuance of the written reports, the County will address any identified deficiency and report on any subsequent remedial measures.

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X. PROGRAMMING, RECREATION, EXERCISE, RELIGIOUS SERVICES, VISITATION, AND TELEPHONE CALLS

- 24. Within the timeframe set forth in the Detailed Plan, and as further described in the Detailed Plan, the County will:
 - (a) Ensure quality weekly programming is available in each living unit, and such programming is based on the youths' individual needs, reflects consideration of health care treatment plans, and includes, but is not limited to, trauma focused, cognitive, evidence-based, best practice interventions that are culturally relevant and linguistically appropriate, and pro-social interventions and activities designed to reduce recidivism (Cal. Code Regs., tit. 15, §§ 1371, 1413). The programming may include cognitive behavioral interventions, management of stress and trauma, anger management, conflict resolution, juvenile justice system, trauma-related interventions, victim awareness, self-improvement, parenting skills and support, tolerance and diversity, healing informed approaches, interventions by credible messengers, gender-specific programming, art, creative writing, self-expression, CPR and first aid training, restorative justice, civic engagement, career and leadership opportunities, and other topics suitable to the youth population;
 - (b) Develop and implement a Youth Council within the Juvenile Halls;
 - (c) Review and revise current policies, procedures, and practices to: (i) ensure and maintain access to programming, recreation, exercise, outside activity, religious services, visitation, and phone calls, as required by law and regulation; (ii) prohibit the denial of programming, recreation, exercise, outside activity, religious services, visitation, or phone calls as a form of punishment, discipline or retaliation; (iii) prohibit Room Confinement on the basis of a youth's refusal to participate in programming, recreation, exercise, outside activity, religious services, or visitation; and (iv) document the provision or denial of programming, recreation, exercise, outside activity, religious services, visitation, and phone calls, and the reason(s) for any denials. Weekly reports regarding the aforementioned

(g)

- provision or denial will be signed and validated by the Unit supervisor and Juvenile Hall Superintendent or their designee and submitted to the OIG for review;
- (d) Review the current policies and procedures to allow visits by parents, guardians, or persons standing *in loco parentis*, and children of youth, in compliance with California Code of Regulations, title 15, section 1374. The review will ensure policies include a protocol by which grandparents, siblings, and supportive adults may be allowed to visit, with the approval of the Juvenile Hall Superintendent or designee, when such visits are in conjunction with the youth's case plan or in the best interest of the youth;
- (e) Evaluate the feasibility of visits longer than two hours and/or outside of regular visiting hours, including the possibility of access to technology as an alternative, as described in California Code of Regulations, title 15, section 1374;
- (f) Maintain meaningful and effective translation and interpretation services for youth whose primary language is not English, as required by law; and
 - Maintain a log provided to the Monitor and Attorney General on a monthly basis identifying the date and time of announced or unannounced visits or phone calls from youth's legal counsel along with the time that the youth was permitted to receive the call or visit and documenting the reason for any delay in providing the youth with access to legal counsel. For announced and unannounced visits, the log will include a place where the youth's legal counsel can sign off on the date and time of arrival at the facility and date and time of when visit occurred, and make a notation regarding delay, if any, related to the visit. If determined by the Monitor, the County will create a committee consisting of, at minimum, the Monitor, and a representative of the County, the Attorney General, and the POC for the purpose of recommending any improvements to the County's policies and practices to better ensure youth receive access to announced and unannounced visits or phone calls from counsel during reasonable waking hours.

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Detailed Plan, the County will:

(a) Maintain and revise as needed policies and procedures for a documented intake health screening procedure to be conducted immediately upon entry into the facility and for a health assessment of youth and timely identification of conditions necessary to safeguard the health of the youth, in accordance with California Code

Within the timeframe set forth in the Detailed Plan, and as described in the

of Regulations, title 15, section 1430;

(b) Review and revise, as needed, its policies and practices to ensure that detained youth are provided with timely medical and mental health care and treatment planning that is compliant with law and regulations;

- (c) Use the current electronic medical record system, which will be accessible by Probation, as appropriate and consistent with law, to improve and sustain prompt individualized tracking of timely service(s) and to assist with quality health care measurement and evaluation;
- (d) Ensure that for each youth with significant medical or behavioral/mental health care concerns, individualized treatment plans are developed, as described in California Code of Regulations, title 15, section 1413, which will address:

 (i) pre-release and discharge planning for continuing medical and behavioral/mental health care, including medication, following release or transfer, which may include relevant authorization for transfer of information, insurance, or communication with community providers to ensure continuity of care; (ii) participation in relevant programs upon return into the community to ensure continuity of care; (iii) youth and family participation (if applicable and available); (iv) cultural responsiveness, awareness and linguistic competence; (v) physical and psychological safety; and (vi) traumatic stress and trauma reminders when applicable. The County will ensure that a staff person responsible for coordinating implementation is assigned for each youth and that relevant health care treatment

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(c)

- LACOE and the County will establish a process for gathering information from LACOE's Electronic System described at Section XII, Paragraph 26(c), to be included in a monthly report detailing enrollment, attendance, and daily educational minute information for youth placed in a Juvenile Hall for the prior month, including the reasons provided for any loss of education and an aggregation of educational minutes lost due to delays in enrollment, failure to have a teacher for the class, and/or failure to timely transport youth to school on a daily basis ("School Attendance and Enrollment Report"). The School Attendance and Enrollment Report will redact identifying information for youth and set forth proposed remedies and requests for immediate action to address any loss of education to youth, including the number of total minutes of education time lost for the month and any compensatory education services needed to make up for the loss, the cost of compensatory services, and a proposed provider. To the extent there is a dispute about whether LACOE or the County will fund the compensatory education services, the dispute and any supporting documentation will be submitted to the Education SME, who will make a determination, which will be final and binding upon the parties, within 10 business days; and
- (d) The School Attendance and Enrollment Report shall be provided to the County Board of Education, the Attorney General, the Education SME, County Counsel, and the POC 70 days after entry of this Judgment and to the same entities on the day of the monthly mailing to the County Board of Education every month thereafter.

XIII. STAFFING, HIRING, AND TRAINING

- 28. Within the timeframe set forth in the Detailed Plan, and as further described in the Detailed Plan, the County will:
 - (a) Update the Probation recruitment plan(s) and materials to target candidates who understand and support best practices in juvenile supervision, support, and services and who have an interest in working with youth;

- (e) Collaborate with LACOE to discuss which of the trainings in Paragraph 28(c) can be coordinated or offered jointly to provide training to both County and LACOE staff working in the Juvenile Halls.
- 29. Within 30 calendar days of entry of this Judgment, the Chief Probation Officer will inform all employees at the Juvenile Halls in writing of the existing County policies that establish requirements for attendance and on-time reporting to work, the existing consequences for the failure to follow those policies, and how the failure to attend and arrive on-time impacts other employees, climate, and facility conditions.
- 30. Within the timeframe set forth in the Detailed Plan, and as further described in the Detailed Plan, the County, working in collaboration with the Monitor, will evaluate and implement strategies using existing staff resources to address climate, staff attendance and culture, and safety in the Juvenile Halls.

XIV. OVERSIGHT AND GRIEVANCE SYSTEMS

- 31. Within the timeframe set forth in the Detailed Plan, and as further described in the Detailed Plan, the County will:
 - (a) Implement a revised grievance policy to provide: (i) additional avenues and means for youth and families to submit grievances, including through secure online portals; (ii) tracking of grievances for responses and appeals in compliance with California Code of Regulations, title 15, section 1361, with oversight by OIG; and (iii) a process for prompt review of and response to grievances alleging physical or sexual abuse of youth and documentation of referral to the appropriate investigating agency[ies];
 - (b) Revise youth orientation and parent handbooks in collaboration with youth to provide any updated information about the grievance processes, the Office of the Ombudsman, and other changes required by this Judgment and to ensure language accessibility to non-English speaking youth and parents as required by law, and create a process for timely dissemination to parents, guardians, and youth upon

- entry into the Juvenile Hall, through Probation's website and, if available, electronic mail;
- (c) Ensure that grievance forms are consistently available in all Units and that youth may access a grievance form without the need to request a form from staff; and
- (d) During orientation and meetings on the Unit with youth, educate and remind youth on how to access the grievance system and their associated rights.

XV. COMPENSATORY SERVICES FOR YOUTH

- 32. The Education SME has devised a formula to calculate the compensatory education services to which Beneficiaries are entitled based on a random sampling of the education-related records of no more than 15 youth detained at each Juvenile Hall (no more than 30 youth total) from January 1, 2018 through the date of the Judgment's execution and the duration of the Beneficiaries' confinement at the Juvenile Halls. The factors the Education SME evaluated included the frequency and duration of late arrival to class, the number of days a youth was not enrolled in school and missed school after arriving at the facility, and other factors necessary to determine the quantity of education hours not received, if any. Excused absences pursuant to Education Code section 48202 were not included in the calculation. LACOE provided the Education SME with the data and information necessary to conduct the random sample.
- 33. Within 90 calendar days of the effective date of this Judgment, as further described in the Detailed Plan:
 - (a) The County will use the formula established by the Education SME to calculate the compensatory education service package for each Beneficiary, provide the Education SME access to the records used to calculate each compensatory education service package to verify the accuracy of the calculations, and provide notice to the Beneficiaries of the award, which shall be approved by the Attorney General, translated into Spanish, and sent to each Beneficiary indicating the specific compensatory education service package to which they are entitled and

- providing contact information for the third-party partner(s) that they can contact to access the compensatory education services.
- (b) The process will allow for the Beneficiaries to have two years from the date the County mails and, if available, e-mails the notices to the Beneficiaries to use the hours included in their compensatory education service packages, and thereafter, any unused balance of hours included in the compensatory education service packages for a Beneficiary will expire. This two-year period will be tolled for the duration of any delay in provision of services to a Beneficiary that is solely attributable to the County or the third-party partner(s) with whom they contract, and the Beneficiary and the Education SME will promptly notify the County of any issues related to interruption in services as soon as they are aware of such issues. The process will include a toll-free hotline with operators who can provide assistance in English and Spanish in place for a minimum of six months after notices are sent to Beneficiaries to assist Beneficiaries with accessing the compensatory services.
- (c) LACOE will collaborate with the County and provide assistance with respect to the County's duty to contract with qualified third-party partner(s) that utilize research-based education interventions to satisfy the compensatory education services for any Beneficiary. LACOE may assume the role of the contracting agent for education entities for which LACOE already has or may have had contracts in order to facilitate the process and ensure qualified third-party partner(s) can provide services.

XVI. DISPUTE RESOLUTION PROCESS

34. It is the intent of the Parties to work collaboratively to address any disputes or non-compliance with this Judgment. Unless a different timeframe is specified in this Judgment, should a dispute arise or should a Party raise an objection, the Parties or the objecting Party will, within 5 working days, initiate the meet and confer process in good faith. The parties will spend no more than 10 working days to meet and confer. If after the 10 working days the Parties are

unable to reach resolution, the objecting Party may thereafter submit the matter(s) upon which they disagree to the Court for further proceedings.

XVII. MONITORING TEAM

- This Judgment will be overseen by a Monitor who will be provided timely access to information and documents to ensure compliance with this Judgment and whose reasonable costs and expenses, as set forth in Paragraph 37, will be paid by the County. The Monitor will oversee conditions of confinement, as well as compliance with and implementation of this Judgment. The Monitor will be assisted by two Subject Matter Experts (SME) who will evaluate provisions related to their expertise and advise the Monitor. The first SME will be an expert in the areas of behavioral health services and medical access (hereinafter, Health and Behavioral Health SME). The second will be an expert in the area of education, educational transition and after-care services, and career technical and post-secondary education programming in the juvenile hall context (hereinafter, Education SME). The Monitor will be Michael Dempsey. The Health and Behavioral Health SME will be Renée Marquardt. The Education SME will be Peter Leone. The Monitor, in consultation with the appropriate SME, will review and approve the policies, procedures, and protocols specified in the substantive provisions of this Judgment and the Detailed Plan.
- 36. The Monitor and Health and Behavioral Health SME will be selected by mutual agreement of the Parties. The Education SME will be selected by mutual agreement of the Parties and LACOE.
- 37. The total costs for the Monitor, SMEs, and any specialized experts or others to be paid by the County will not exceed \$500,000 for the first year, and \$375,000 for the second year and each year thereafter. Costs for the Education SME will be divided equally between the County and LACOE for the first three years and paid solely by the County for the fourth year and any year thereafter. The Monitor will provide a justification for exceptional circumstances that require additional expenditure of funds. In such case, the Monitor will provide the Parties with a written request for the additional funds at least 14 calendar days prior to expenditure. The Parties will have 14 calendar days to object in writing to such expenditure, or as extended by agreement

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of the Parties. If no Party objects, the County will approve the additional expenditure. If a Party objects, the Parties will engage in the dispute resolution process described in Section XVI of this Judgment.

- 38. In the first year, the Monitor or a SME will visit each Juvenile Hall a minimum of 12 days. In the second year and each year thereafter, the Monitor or a SME will visit each Juvenile Hall a minimum of seven days. The Monitor will coordinate with the SMEs to determine whether one or more members of the team will attend each visit and may subcontract with specialized experts to assist in the monitoring duties with pre-approval from the Parties. To the extent the Monitor, in his or her sole discretion, seeks assistance with data analysis, document review, or report writing, the Monitor will obtain assistance from Kelly Dedel unless another individual is approved by the Parties. Any assistance provided by Dr. Dedel, or any other expert, will not supplant the Monitor's responsibilities under this Judgment, which are his or hers alone. Only the Monitor can determine the County's compliance with the substantive provisions of this Judgment, except as provided in Paragraph 58. The Parties will have 14 calendar days to object for cause in writing to the subcontracting of experts, or as extended by agreement of the Parties. Should a Party object to the Monitor's selection of a specialized expert, the Parties will engage in the dispute resolution process described in Section XVI of this Judgment. Any subcontracts will not serve to increase the total costs in Paragraph 37 absent mutual agreement.
- 39. The Monitor, SMEs, and their staff, if any, will be permitted to initiate and receive ex parte communications with all Parties.
- 40. If at any time the Monitor or SMEs are no longer able to serve, they will inform the Parties in writing as soon as possible prior to ending services. Within 14 calendar days of receiving notice, the Parties will meet and confer regarding a replacement. The replacement will be selected by mutual agreement of the Parties no later than 60 calendar days after written notice is received, or as extended by agreement of the Parties. If a Party objects, the Parties will engage in the dispute resolution process described in Section XVI of this Judgment.
- 41. Should all Parties agree that the Monitor, a SME, or a member of their staff, if any, has exceeded his or her authority or is not fulfilling his or her duties in accordance with this

Judgment, the Parties may replace the Monitor, a SME, or staff person, if any, using the process in Paragraph 40. After good faith attempts to resolve such issues informally, the Parties may also agree to remove the Monitor, a SME, or any member of their staff, if any, for good cause, which may include: gross neglect of duties; willful misconduct; inappropriate personal relationship with a Party, any Party employee, or youth; conflicts of interest; any criminal conduct; or any significant violations of security protocols during the pendency of this Judgment.

- 42. LACOE is considered a Party for purposes of implementing Paragraphs 40 and 41 as they pertain to the replacement of the Education SME.
- 43. For the duration of this Judgment and a period of five years following its termination, unless such conflict is waived in writing by all Parties, the Monitor, SMEs, and their staff, if any, will not accept any new employment or retention for consulting services regarding alleged actions or inactions by the County or any County employee, including being retained (on a paid or unpaid basis) by any current or future litigant or claimant, or such litigant's or claimant's attorney, in connection with a claim or suit against the County or its departments, officers, agents, or employees.

XVIII. REPORTS

- 44. The County will produce documents as permitted by this Judgment and identified in the Detailed Plan on a quarterly basis. The Attorney General and the Monitor may make reasonable requests to the County for supplemental information when necessary to assess compliance with a provision of this Judgment. The County will furnish such information within a reasonable time, not to exceed 10 working days, unless exceptional circumstances exist, the response to the request is unusually voluminous, or another date is agreed upon by the Parties.
- 45. The Monitor will provide the Parties with a report on the status of compliance with the Judgment on a quarterly basis during the first two years following the entry of this Judgment. During the first two years, these reports shall consist of two full reports and two status updates, which shall be alternating. The status updates will report on progress meeting the actions as specified in the Detailed Plan, including steps completed, and provide direction regarding steps needed for timely implementation of substantive provisions. The two full reports will include any

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other recommendations, directions, evidence, data, or information that the Monitor deems necessary to include related to each of the substantive provisions in the Judgment. After the two years, the Monitor will provide reports on a semi-annual basis until termination of the Judgment. The reports will include a finding of Substantial Compliance, Partial Compliance, or Non-Compliance on each substantive provision of this Judgment. For any provision with a finding other than Substantial Compliance, the Monitor will provide detailed written direction, consistent with this Judgment and Detailed Plan, to the County to achieve Substantial Compliance. At least 60 days before the anticipated filing of each report, the Monitor will provide the Parties with a draft copy and a reasonable opportunity to respond within 30 days. The Monitor will consider the Parties' responses and make appropriate changes before submitting a final report to the Parties.

- 46. The Monitor will provide the Parties and the Board of Supervisors with a semiannual confidential informational report regarding staffing, including day-to-day staffing ratios, attendance, and hold-overs, in the Juvenile Halls and any resulting impacts on the County's ability to achieve Substantial Compliance with this Judgment.
- 47. For any substantive provision subject to review or oversight by the POC or OIG as delineated herein, the Monitor's compliance role will be focused on reviewing the reports provided by such agencies as described in this Judgment. If the Monitor disagrees with any of POC or OIG findings, the Monitor may conduct his or her own assessment pursuant to the Detailed Plan.

XIX. CONFIDENTIALITY

48. Other than as expressly provided in this Judgment, the Monitor, the SMEs, their staff, if any, and the Attorney General will maintain confidential all, and will not distribute or disclose any, non-public information provided by the County and/or any report(s) produced pursuant to this Judgment, including reports produced pursuant to Section XVIII above, unless ordered by the Court or otherwise required by law. This Judgment will not be deemed a waiver of any privilege or right the County may assert, including those recognized at common law or created by statute, rule, or regulation, against any other person or entity with respect to the disclosure of any document or information.

- 49. Except as required by the terms of this Judgment, an order from the Court, or the express written agreement of all Parties, the Monitor, SMEs, and their staff, if any, will not make any public or press statements (at a conference or otherwise), issue findings, offer expert opinion, or testify in any other litigation or proceeding regarding any matter or subject that he or she may have learned as a result of his or her performance under this Judgment. If the Monitor, SMEs, or their staff, if any, receives a subpoena, he or she will promptly notify the Parties and thereafter advise the subpoenaing court of the terms of this Judgment.
- 50. The Monitor, SMEs, and their staff, if any, are not a State, County, or local agency, or an agent thereof, and accordingly, are not subject to the Public Records Act (Gov. Code, § 6250 et seq.). If the Monitor, SMEs, or their staff, if any, receives a request for inspection of their records related to this Judgment, he or she will not produce the records and promptly notify the Parties of the request.
- 51. In the event either Party or the Monitor files documents with the Court, any documents covered by the protective order filed concurrently with this Judgment or otherwise required to be filed under seal by court rules, will be filed under seal.

XX. ACCESS

- 52. Unless an exigent circumstance, such as a natural disaster or medical quarantine, occurs that necessitates a short delay, the Attorney General, the Monitor, and the SMEs will have prompt access to the following to assess implementation with this Judgment:
 - (a) Access to the grounds of the Juvenile Halls including the ability to observe living units, programming, movement to and from classes and activities, and classes and activities;
 - (b) After reasonable notice, ability to talk with, consult with, and interview supervisory and line staff. All such staff will be informed that their participation is voluntary and that they will have the option to request the presence of a person of their choice;
 - (c) Ability to interview youth detained at the Juvenile Halls individually, with

 Probation responsible for timely notifying the Public Defender, Alternate Public

Defender, and Independent Juvenile Defender Panel's offices. Youth shall be informed that their participation is voluntary. Youth represented by individual private counsel will not be interviewed without consent of the individual private counsel;

- (d) Access to those portions of juvenile case files that directly relate to the County's implementation of and compliance with this Judgment, as permitted by law;
- (e) Access to records and logs including, but not limited to, daily log books and schedules, training schedules, and any similar data or documents that may replace these documents, as permitted by law; and
- (f) Access to County records and reports from Probation including, but not limited to, incident reports, physical intervention, supplemental intervention, or special or security incident reports, internal affairs reports, investigation documents, FIRST and any similar committee reports, video recordings, and grievance procedure documents, as permitted by law.
- 53. The Health and Behavioral Health SME will have access to observe individual behavioral health or health treatment sessions that directly relate to the County's implementation of and compliance with this Judgment, only with the express permission of the youth and/or the youth's parent or guardian as required by law.
- 54. The Health and Behavioral Health SME, who is a licensed medical provider, will be permitted to observe group facilitation and therapy sessions for the purpose of advising DMH staff and providing technical assistance and direction with reasonable notice in advance.
- 55. The Health and Behavioral Health SME will have access only to de-identified health records for purposes of assessing compliance with this Judgment, unless there is a particularized need related to an individual youth.

XXI. TERMINATION OF JUDGMENT

56. Upon the Monitor's conclusion that the County has achieved and maintained Substantial Compliance with any substantive provision(s) of this Judgment for a period of 12 consecutive months ("Compliance Period"), that provision will be deemed completed and the

Monitor will no longer assess or report on that provision. Where the Monitor concludes that the County has achieved and maintained Substantial Compliance with a substantive provision of this Judgment, as described immediately above, at one Juvenile Hall but not another, the Monitor will no longer assess or report on that provision for the Juvenile Hall where Substantial Compliance has been achieved.

- 57. The Monitor will determine Substantial Compliance based on the County's performance as described in the Detailed Plan. Alternatively, the Monitor may determine that the County has achieved Substantial Compliance when the overall objectives of this Judgment have been met, even where the specific requirements of substantive provisions of this Judgment may only be in partial compliance.
- 58. If a Party objects to the Monitor's determination as to whether the County has achieved Substantial Compliance, the Parties shall engage in the dispute resolution process described in Section XVI of this Judgment.
- 59. This Judgment and the Court's jurisdiction will automatically terminate four years after the effective date of this Judgment, unless the County has not achieved Substantial Compliance for any substantive provisions of this Judgment. For those provisions, the Monitor will meet with the parties semi-annually to discuss what is necessary to achieve Substantial Compliance. After such meeting, the Monitor will provide a written report to the Parties providing clear direction on remaining obligations, consistent with this Judgment.

XXII. DEFENDANTS' INDEPENDENT OBLIGATIONS

60. Each of the respective Defendants to this action, LACOE and the County, shall not be liable for, and no enforcement action pursuant to this Judgment shall lie against, either respective Defendant for an alleged failure by the other Defendant to comply with this Judgment. For any provision under this Stipulated Judgment or in the Detailed Plan that requires the County to rely on LACOE's obligations for performance, the County cannot be held liable for, and no enforcement action pursuant to this Judgment shall lie against the County, for LACOE's failure to perform its obligations under that provision. If LACOE is no longer under the jurisdiction of the Court in its Stipulated Judgment with the Attorney General's Office in this matter, the County

cannot be held liable for, and no enforcement action pursuant to this Judgment shall lie against the County, under those provisions in which LACOE's participation is required or necessary for the County to perform in the County's Stipulated Judgment or in the Detailed Plan, and which LACOE is failing to perform. The failure of any respective Defendant to perform its obligations under this Complaint and the Judgments or the Order entered herewith shall not impact the full force and binding effect of this Judgment as it relates to any Party. No Defendant will be held liable for any aspect of the performance, or lack of performance, by any other Defendant of the other Defendants' obligations under this Judgment.

XXIII. SUCCESSORS AND ASSIGNS

61. The provisions of this Judgment will apply to the County, including the Probation Department, DMH, and DHS, as well as their successors, directors, officers, employees, agents, and assigns, which or who may oversee, direct, treat, or supervise youth in the Juvenile Hall(s).

XXIV. JURISDICTION OF THE COURT, IMPLEMENTATION, AND ENFORCEMENT

- 62. This Judgment is enforceable only by the Parties. No person or entity is intended to be a third-party beneficiary of the provisions of this Judgment for purposes of any civil, criminal, or administrative action, and accordingly, no person or entity may assert any claim or right as a beneficiary or protected class under this Judgment.
- 63. Nothing in this Judgment limits the powers vested in the Attorney General by the California Constitution and state statutory law, including Government Code section 11180 et seq., to oversee and enforce any California laws and regulations, which he or she may use to monitor the County's compliance with the terms of this Judgment.
- 64. Unless otherwise provided in a specific provision of this Judgment, the implementation of this Judgment will begin on the Effective Date.
- 65. The Attorney General and the County may jointly agree to make changes, modifications, and amendments to the Judgment in writing, and changes the Parties deem to be material revisions will be effective after a joint motion is filed by the Parties with the Court.

- 66. Any time limits for performance imposed by the Judgment and/or Detailed Plan may by extended by the mutual agreement, in writing, of the Attorney General and the County, and/or by order of the Court for good cause shown.
- 67. The Parties agree to defend the provisions of this Judgment. The Parties will notify each other of any court or administrative challenge to this Judgment.
- 68. The Court retains jurisdiction to enforce the portions of this Judgment, which have not already been deemed completed as described in Section XXI, Paragraphs 56 and 59 of this Judgment, for the purpose of enabling any Party to the Judgment to apply to the Court at any time for such further orders and directions, as may be necessary or appropriate, for the interpretation or the carrying out of this Judgment, for the modification of any of the injunctive provisions hereof, for enforcement of compliance herewith, and for violations hereof, if any.
- 69. Nothing in this Judgment alters the requirements of federal or state law. It is the intent of this Judgment to align with such relevant laws. To the extent laws cited in this Judgment change to provide additional protections for youth or to prohibit the County from complying with any provision of this Judgment, this Judgment should be modified by the Parties in accordance with the new law.

The clerk is ordered to enter this Judgment forthwith.

DATED: 01/21/2021



Maureen Duffy-Lewis / Judge